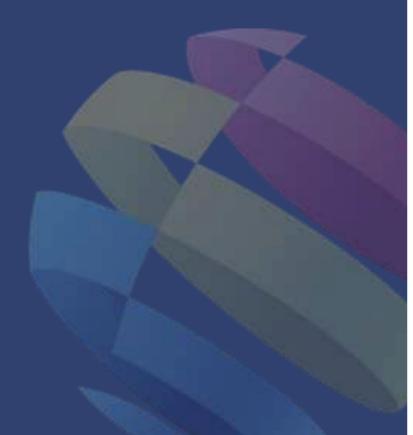
2016/17 KNOWLEDGE SHARING PROGRAM WITH Costa Rica

Korea Development Institute



Enhancing Capacities of Healthcare Industry in Costa Rica for Strengthening Globalization and Fostering Regional Economy

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#### Introduction

#### • Highlights of CR's healthcare industry

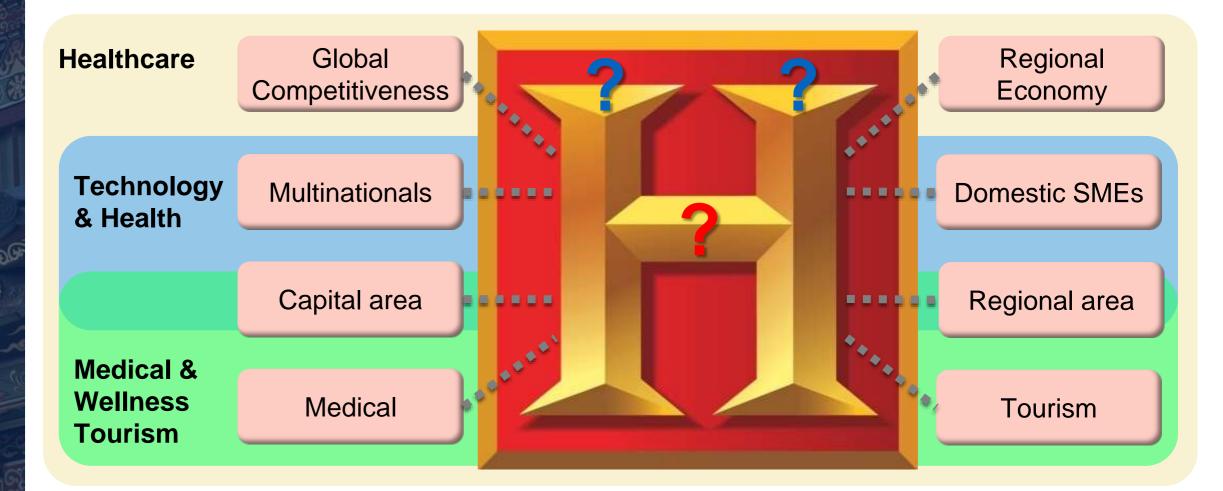
	Technology & Health	Medical & Wellness Tourism
Facts	<ul> <li>2<sup>nd</sup> largest exporter in LATAM</li> <li>7<sup>th</sup> supplier to the US</li> <li>No.1 export product (23%, USD 2.2bil, 2015)</li> <li>Life science = 4% of GDP</li> </ul>	<ul> <li>9,774 medical tourists (0.4%, 2005)</li> <li>48,000 medical tourists, USD 338mil, 83% from US (PROMED, 2011)</li> </ul>
Strength	<ul> <li>Skilled workforce (No.1 Edu. Sys. in LATAM)</li> <li>Language</li> <li>Location</li> <li>Competitive tax incentives (0% income tax for true ROI)</li> <li>Safety/Political stability</li> </ul>	<ul> <li>International recognition</li> <li>Top healthcare system</li> <li>Value for money (30-50% of US)</li> <li>Renowned tourism destination</li> </ul>
Challenges	<ul> <li>Low VA products &amp; outsourcing</li> <li>Mismatch b/w skilled labor supply and production structure needs</li> <li>Weak domestic SMEs</li> <li>Gap b/w capital and regional areas</li> <li>Bureaucracy/Red tapes</li> </ul>	<ul> <li>Lack of (collaborative) public policy</li> <li>Lack of international marketing plan</li> </ul>

# Introduction

- Healthcare industry is an important sector in CR's economy
  - Many multinational companies and spontaneous growth in medical & wellness tourism
- CR needs global competitiveness and regional development in this sector
- Focus on technology & health and medical & wellness tourism



# **Challenges in CR's Healthcare Industry**

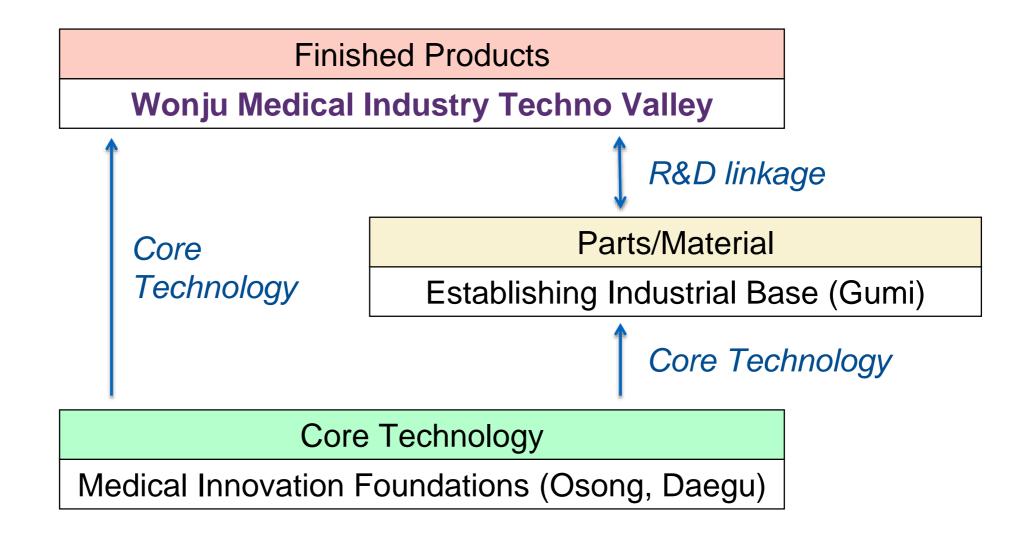


- (horizontal) How to link the segmented domains?
- (vertical) How to narrow the gaps to achieve balanced development?



# Technology & Health

• Korea's plan for linking clusters in medical industry



#### [CASE 1] Wonju Medical Industry Techno Valley

Ecosystem for sustainable "one-stop support"



#### [CASE 1] Wonju Medical Industry Techno Valley

Stage	Entrepreneurial	Collectivity	Formalization	Elaboration
Highlights	Led by local university	Rule setting for managing incubating center and agency	Establishing foundation and dividing labor b/w city government and university	Forming collaborative network
Proximity	Geographical proximity b/w research institute and government	Geographical proximity b/w companies and research institute	Organizational proximity b/w companies, government and research institute	Stable innovative synergy
Structuring	Building research infrastructure	Commercialization and expanding tenant companies	Establishing supporting agencies	Enlarging network and diversification
Mediation	Informal leadership	Intra-organizational hierarchy of authority	Contract and link to committee	Networking to form rules and canon
Collective strategy	Agglomerate, confederate (informal)	Confederate (formal)	Conjugate	Organic

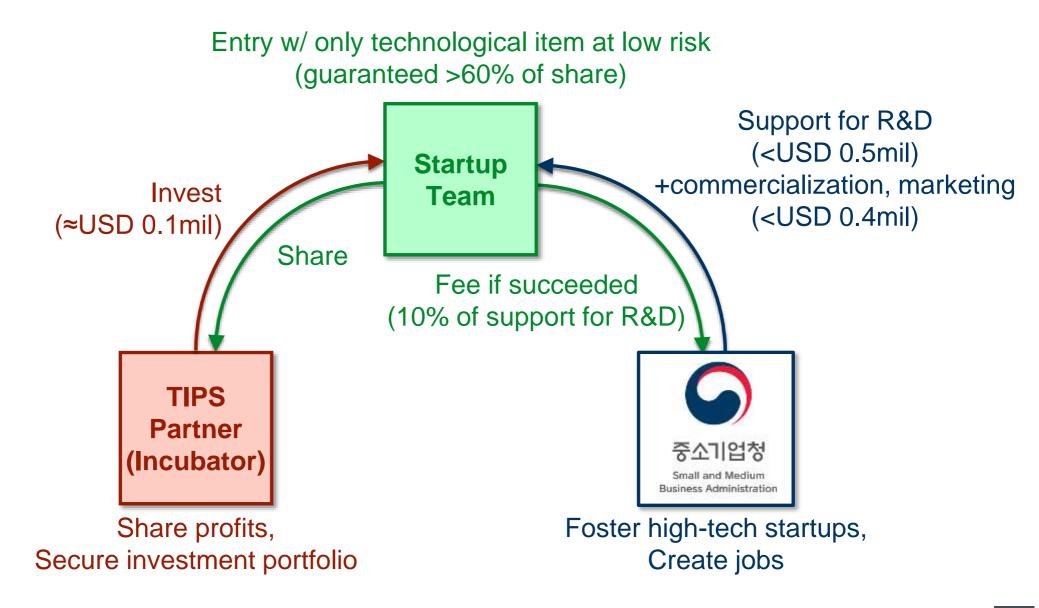
#### [CASE 1] Wonju Medical Industry Techno Valley

- Seven Success Factors
  - Collaboration between research institute and local government
  - Consistent support independent to change of leadership (local government)
  - ✓ Full-blown support from central government
  - On-time supply of facilities to new/potential tenant companies
  - ✓ Overcoming opposition of residents
  - ✓ Steady expansion of production base
  - ✓ Easy access to qualified labor force



#### [CASE 2] Tech Incubator Program for Startup (TIPS)

• Structure to utilize private's creativity and efficiency

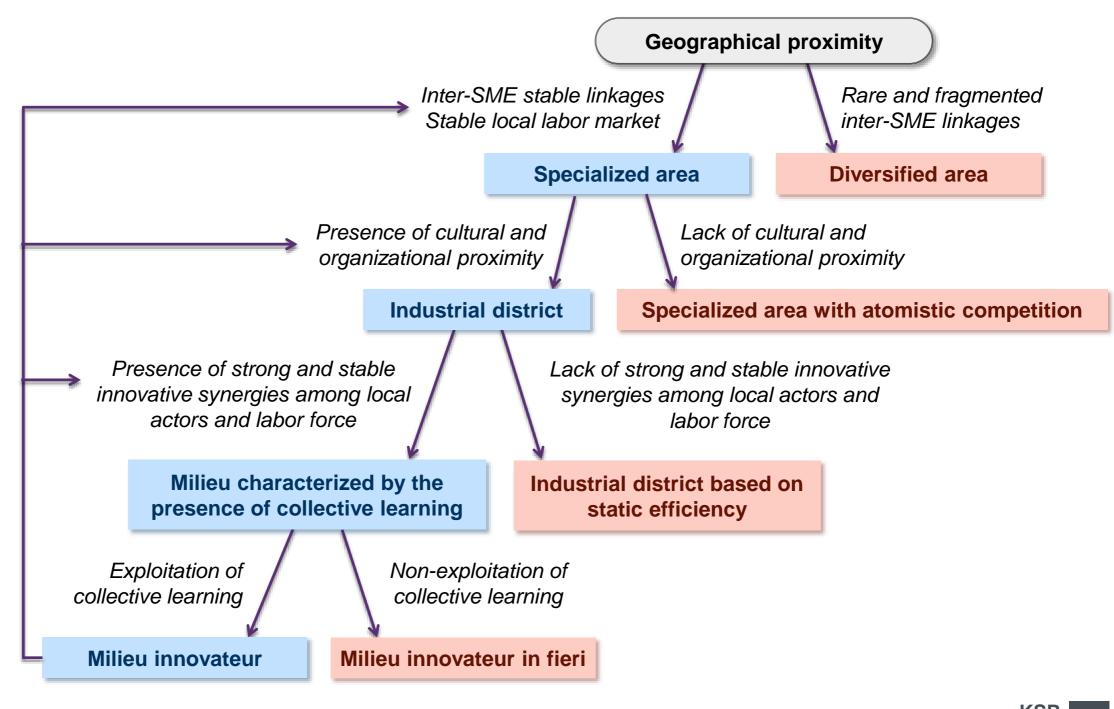


# **Policy Suggestions I: Technology & Health**

- Consider building a cluster specialized in medical devices for domestic SMEs based on lessons learned from Korean experience
  - ☞ Locate strategically (e.g. COYOL FTZ)
  - Divide labor (e.g. CENIBiot)
  - Use private's creativity and efficiency
  - Be bold and patient

# **Policy Suggestions I: Technology & Health**

• Pre-conditions for the local systems (Capello, 1999)





# Medical & Wellness Tourism

- Recent legal/institutional efforts in medical & wellness tourism
  - Amended "Medical Service Act" (Jan 2009)

e.g. medical tourism visa: C3-M (90 days), G1-M (1 year)

- Enacted "Act on Support for Overseas Expansion of Healthcare System and Attraction of International Patients" (Jun 2016)
  - e.g. designation/evaluation of institutions
    - monitoring medical expenses/fees
    - introducing compulsory medical accident insurance

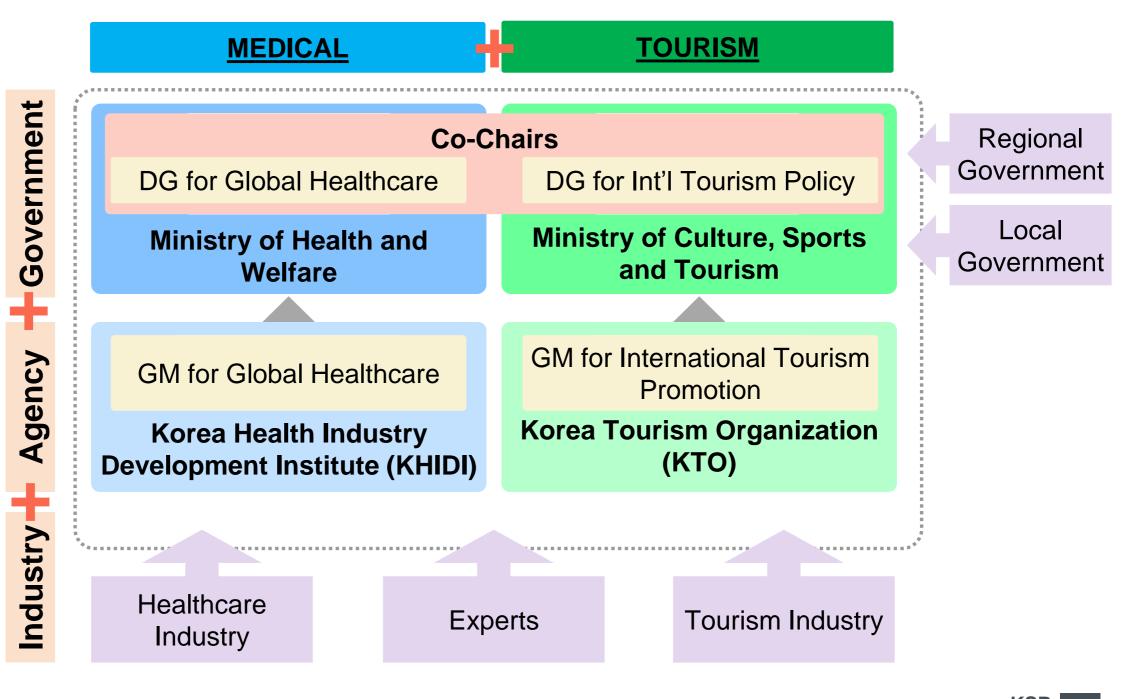
- Recent policy efforts in medical & wellness tourism
  - Support for upbringing regional leading medical institutions
  - Projects for upbringing medical tourism

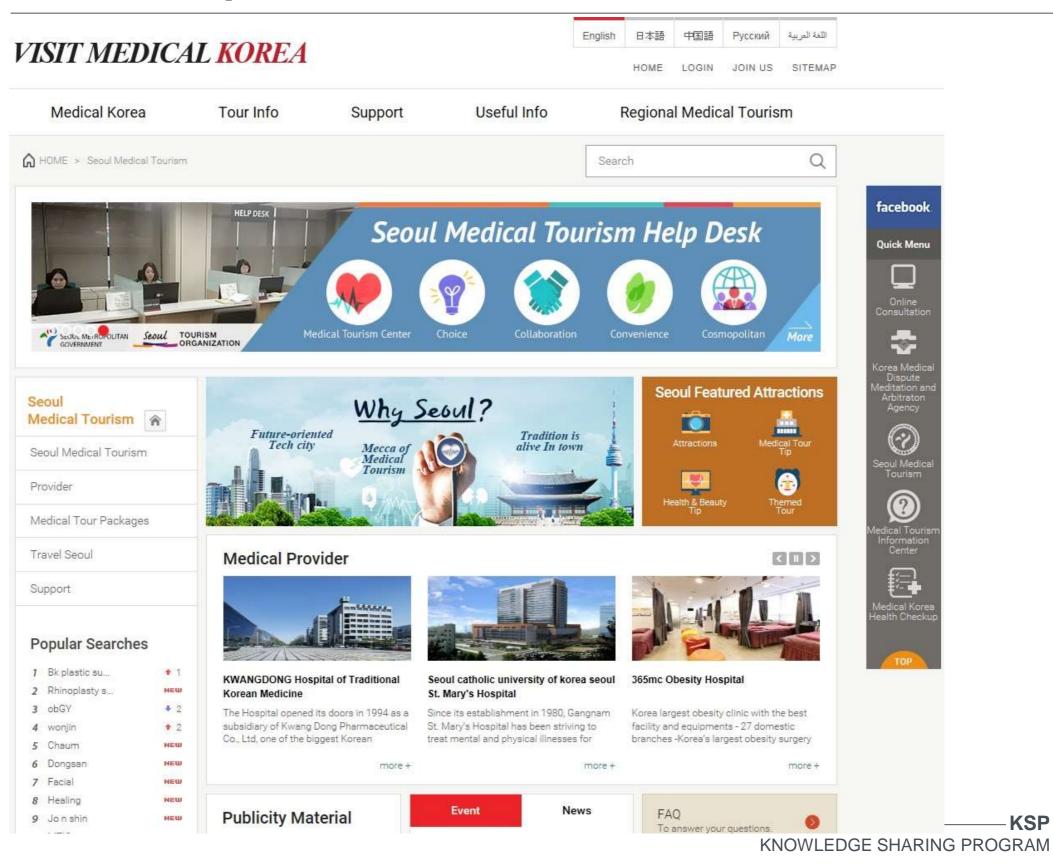
e.g. international marketing, infrastructure, online platform

- Special zone for medical tourism
- Tax (VAT) refund for cosmetic services
- Collaboration for more effective support

- Supports from agencies
  - Korea Healthcare Industry Development Institute (KHIDI)
    - 1. administrating registration of institutions/coordinators
    - 2. collecting/managing data for attracting int'l patients
    - 3. publishing reports on domestic/international trends
  - Korea Tourism Organization (KTO)
    - 1. hosting Korea International Medical Tourism Convention
    - 2. promoting w/ influential international media & celebrities
    - 3. developing medical & wellness tourism products
    - 4. operating Medical Tourism Information Center

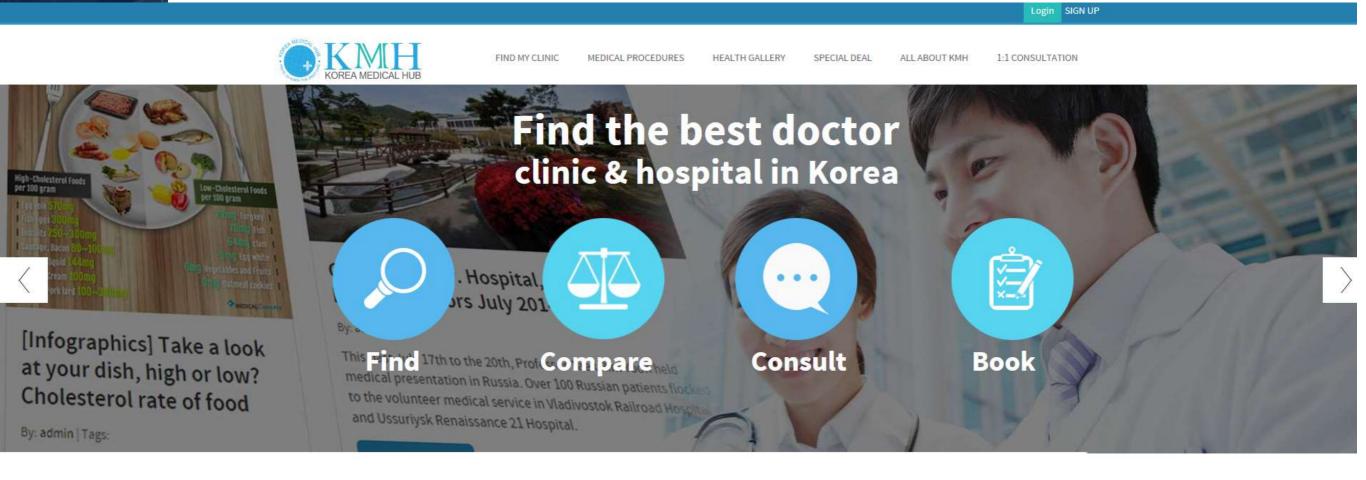
#### • Association of medical tourism





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# **Policy Suggestions II: Medical & Wellness Tourism**

• Seven Suggestions derived from Korean experience







KNOWLEDGE SHARING PROGRAM